

# Annex II: List of proposed conditions and recommendations

1. The approval of the funding proposals approved by the Board pursuant to decision B.40/05 shall be conditional upon the satisfaction of the conditions set out in tables 1 and 2.

Table 1. General conditions applicable to all funding proposals

FP number	Conditions				
All proposals	(a) Signature of the funded activity agreement ("FAA") in a form and substance satisfactory to the GCF Secretariat within 180 days from the date of Board approval, or the date the accredited entity has provided a certificate or legal opinion set out in paragraph (ii) below, or (where applicable) the date of effectiveness of the accreditation master agreement ("AMA") entered into with the relevant accredited entity, whichever is later.				
	Satisfaction of the following conditions prior to the signing of the FAA:				
	(i) Completion of the legal due diligence to the GCF Secretariat's satisfaction; and				
	(ii) Submission of a certificate or a legal opinion in a form and substance that is satisfactory to the GCF Secretariat, within 120 days after Board approval, or (where applicable) the date of effectiveness of the AMA entered into with the relevant accredited entity, whichever is later, confirming that the accredited entity has obtained all final internal approvals needed by it and has the capacity and authority to implement the proposed project/programme.				

Table 2. Conditions specific to individual funding proposals

FP number	Conditions					
SAP044 (OSS Angola)	None					
SAP045 (OAF	Secretariat conditions					
Burundi)	None <sup>1</sup>					
	Board conditions					
	Covenants to be included in the funded activity agreement:					
	The Accredited Entity shall:					
	(a) Include a representative of the Ministry of the Environment, Agriculture and Livestock ("MINEAGRIE") in the Project Steering Committee;					
	(b) After the Completion Date, be entitled to use the amounts repaid by Final Beneficiaries, in agreement with MINEAGRIE, to support the general objectives and purposes of the Funded Activity;					
	(c) Ensure that repayments from the farmers are on a cost-recovery basis, taking into account the costs incurred by the Accredited Entity in the provision of services to the farmers; and					
	(d) Ensure that, to the greatest extent possible, the agricultural inputs of the Project provided to farmers are specific to the needs of the various agroecological zones and are sourced locally.					
SAP046 (UNEP Azerbaijan)	None					

 $<sup>^{1}</sup>$  For the avoidance of doubt, the Secretariat has not recommended any conditions following completion of its assessment of the entity submitting this funding proposal.



SAP047				
(NRSP	None			
Pakistan)				
FD2.42				
<b>FP243</b> (MOF	None			
Ethiopia)				
FP244	None			
(SCA Malawi)				
<b>FP245</b> (MOE_	None			
Rwanda)				
FP246	None			
(FAO Somalia)				
FP247				
(BOAD	iTAP conditions, as modified by the Board			
multiple countries)	Conditions precedent to the first disbursement of GCF proceeds under the funded activity agreement:			
	(a) Delivery by the Accredited Entity to the GCF, in form and substance satisfactory to the Secretariat of:			
	(i) A detailed list of all microfinance institutions (" <b>MFIs</b> ") that have been identified as potential participants in the programme across the host countries;			
	(ii) A detailed description of the process that the Accredited Entity will follow to select the qualifying MFIs as participants in the programme across the host countries, such process to ensure transparency, inclusiveness, and be aligned with the programme's objectives of fostering climate resilience at the local level;			
	(iii) A clearly defined set of criteria that are to be applied to evaluate and qualify the MFIs, such criteria to include financial capacity, alignment with each country's climate adaptation goals as stated in their NDCs and NAPs, ability to manage climate adaptation investments, and capacity to support local businesses and vulnerable communities; and			
	(iv) A short report confirming that consultations have been undertaken with local stakeholders, including private sector actors, civil society, and local governments, to ensure that the selection model for the MFIs is sustainable and supports the objectives of the programme.			
FP248	iTAP conditions			
(GIZ Indonesia)				
Indonesia	Conditions precedent to the second disbursement of the GCF Proceeds:			
	(a) The Accredited Entity shall, in form and substance satisfactory to the Secretariat, submit the updated Monitoring and Evaluation Plan that includes the methodologies for assessing whether or not the degradation of forests or peatlands is declining in the regions included in the Project.			
	Covenant to be included in the funded activity agreement			
	(b) Following the submission of the Monitoring and Evaluation Plan, as required			
	pursuant to the conditions precedent to the second disbursement of the GCF Proceeds, the Accredited Entity shall conduct the corresponding measurements at least every other year, according to the specific indicators and methodologies included in the Monitoring and Evaluation Plan. The Accredited Entity shall report the assessment of progress in reducing forest degradation as part of the Annual Performance Report (APR), with a view to providing evidence for adaptive management that ensures meeting the objective of reducing emissions from forest degradation.			



FP249	None		
(FAO Iraq) <b>FP250</b>	None		
(IFAD	iTAP conditions		
Viet Nam)	Condition precedent to the execution of the funded activity agreement		
	The accredited entity shall provide to the Fund, in form and substance satisfactory to the Secretariat, a supplementary report including the following elements, necessary to strengthen the Project's ability to achieve, track and report on the fulfillment of its mitigation impact potential:		
	(a) an updated theory of change diagram reflecting the on-the-ground results which are currently missing from the results chains, and are essential in explaining how mitigation impacts will be achieved;		
	(b) a detailed set of spatial targets, per Project province, for implementing the planting and harvesting patterns used in calculating the intended carbon enhancement;		
	(c) a measurement, reporting and verification (MRV) plan, whereby the achievement of the spatial targets can be tracked and reported to the Fund in the annual performance report to GCF, as well as being fed into provincial and national MRV systems;		
	(d) a strategy and plan for annual monitoring, through the annual performance report, of the rate of deforestation and forest degradation in agroforestry target districts, together with a narrative explaining any positive or negative links between emerging trends and the Project activities, and necessary adaptive management measures;		
	(e) an additional key, accompanying annex 22 to the funding proposal, explaining precisely the linkages between the hectares over which specific planting and harvesting patterns are expected to be achieved, and the figures in the sub-modules of the carbon calculator; and		
	(f) a strategy for delivery of agroforestry and forest management extension and training, setting out the methodology and approach to shifting production and harvesting practices, in a manner which is respectful of local and traditional practices, but is also designed to achieve specific behavioural change for enhancement of carbon stocks.		
FP251 (IDB Barbados)	None		
FP252 (Acumen multiple countries)	None		
<b>FP253</b> (EBRD	iTAP conditions		
multiple countries)	Conditions precedent to first disbursement under the funded activity agreement:		
	Delivery to the GCF by the Accredited Entity, in a form and substance satisfactory to the GCF Secretariat, of a detailed Monitoring, Evaluation and Learning ("MEL") plan, which shall contain information set out in (i) below;		
	Covenant to be included in the funded activity agreement:		
	i. Ensure that the MEL plan, delivered to the GCF pursuant to (a) above, shall:		
	a. clearly specify the results management structure under the Programme (theory of change and logical framework, and associated data collection tools) setting out specific guidance explaining the process that the Accredited Entity shall use for securing the fulfilment by the PFIs of the principles for demonstrating adaptation impact potential as approved by the GCF Board in its decision B.33/12;		



b. identify person(s) who shall conduct the assessment with regard to any particular investment considered under the Programme, as well as the relevant timeline; and

#### c. include:

- A. the process for selecting methodologies for assessing climate risks, the level of climate-resilience of the proposed PFI-funded Sub-projects, the alignment with the adaptation priorities of the Host Country and a description of the monitoring and evaluation system that will be used to assess the outcomes of adaptation activities and to quantify the adaptation beneficiaries;
- B. the methods for assessing the assumptions, system boundaries and additionality of the mitigation impact potential of the PFI-funded Subprojects, as well as the requirements for securing the establishment of measurement, reporting and verification (MRV) system of a proposed investment and the alignment with the national system of the corresponding Host Country;
- C. examples of how (A) and (B) referred to above will be implemented, using sample investments from the pipeline that are sufficiently well advanced;
- D. detailed, complete and transparent documentation of the monitoring methodology for a specific measure including the approach to obtain, record, compile, analyse and document monitoring data, including assumptions, references, activity data, calculation factors, quality management procedures and uncertainty, in a transparent manner that enables the reproduction of the determination of emissions and calculations of adaptation beneficiaries by an independent verifier and the Fund; and
- E. arrangements for ensuring high-quality monitoring data collection under the Programme, including capacity building of PFIs, data management and quality assurance arrangements under the Programme.

### FP254 (IFC multiple countries)

## iTAP conditions

### Covenants to be included in the funded activity agreement:

- (a) Prior to approving each project under Component 2 (Concessional Financing Facility) in respect of conventional water supply, wastewater treatment or unconventional water supply, IFC shall undertake, or cause to be undertaken, a review and assessment of the relevant water system's wastage, losses and non-revenue water (the "NRW Assessment") and shall take into account the findings of the NRW Assessment during its consideration and approval of the project;
- (b) IFC shall confirm in each APR that an NRW Assessment was undertaken and taken into account in respect of each conventional water supply, wastewater treatment or unconventional water project approved under Component 2 (Concessional Financing Facility) during the relevant year; and
- (c) IFC shall, upon request by the GCF, provide to the GCF a copy of the NRW Assessment in respect of any relevant project approved under the RWI Facility, which NRW Assessment shall be provided within [ten (10) business days] of the date of such request.
- 2. In addition, it is recommended that, for all approved funding proposals, disbursements by the GCF should be made only after the GCF has obtained satisfactory protection against



litigation and expropriation in the country where the project/programme will be implemented, or has been provided with appropriate privileges and immunities in that country.

3. It is also recommended that the accredited entity implements the following recommendations during the implementation of the relevant project or programme.

Table 3. Non-binding project-specific recommendations

FP number	Recommendations		
SAP044 (OSS Angola)	iTAP recommendations		
(USS AligUla)	The iTAP makes the following recommendations to the AE:		
	(a) During the first year of implementation, prepare a monitoring and evaluation system which explains how to assess the outcomes of adaptation activities and the quantification of the adaptation beneficiaries in alignment with decision B.33/12; and		
	(b) Clarify during the inception phase of the project the demand of the EE for expert support on tools and methodologies for designing climate-resilient agriculture systems and prepare and implement corresponding capacity support activities.		
SAP045 (OAF Burundi)	iTAP recommendations		
(OAI Durunur)	To enhance the project, the iTAP suggests that the AE takes the following aspects into consideration:		
	(a) <b>Tailored input provision</b> : To avoid potential mismatches between agricultural inputs and the specific needs of various agroecological zones, the AE should develop a more localized approach to input distribution, ensuring that inputs are adapted to the unique climatic and ecological conditions of each region. This could be achieved through phased scaling to ensure effective implementation and avoid maladaptation;		
	(b) <b>Training consistency</b> : The AE should customize training content and delivery methods to address differences in field officers' expertise and the cultural relevance of the materials. This could include capacity-building programmes for field officers and the development of region-specific training materials that are culturally sensitive and clear, ensuring consistent adoption of climate-smart practices;		
	(c) <b>Strengthening government partnerships:</b> The AE should have greater detail on the practical aspects of collaboration with the national government, particularly in terms of knowledge-sharing, coordination, and creating an enabling environment for project implementation. A clear governance framework should be established to ensure effective long-term cooperation and support;		
	(d) Adjustment of the repayment schedule: The AE should consider adjusting the repayment schedule for farmer contributions, particularly for the most vulnerable farmers. This could include not only shifting repayments to a few months after harvest periods instead of during the agricultural seasons, but also introducing greater flexibility in the repayment terms during years of poor harvests caused by climate variability, diseases, or pests, reducing the financial burden and ensuring the long-term sustainability of the financial model;		
	(e) Adaptation of climate information: To ensure that climate information is effectively shared with farmers of different educational backgrounds, the AE should develop simplified communication tools and formats, such as visual aids or participatory workshops, tailored to the social realities of the most vulnerable farmers, ensuring inclusivity in decision-making processes; and		



	(f) <b>Mitigating risks of hybrid varieties</b> : To reduce the risk of dependence on external markets due to the introduction of hybrid seed varieties, the AE should prioritize locally adapted and resilient seed varieties and provide training on self-sustaining agricultural practices, ensuring farmers can maintain long-term independence, while improving their climate resilience.			
SAP046 (UNEP	iTAP recommendations			
Azerbaijan)	The iTAP recommends that the accredited entity undertake the following <sup>2</sup> :			
	(a) During project inception			
	(i) Detail out the institutional coordination arrangements of the PSC, of all the government ministries involved, and of the technical partners across implementation of all outputs, which is essential to delivering a coherent project (see para. 46 above);			
	(ii) Strengthen the overall logical framework by establishing baseline and target values, by adding responsible partners for associated activities, and by considering ways to assess the use of climate information and services (see para. 53 above).			
	(b) By project mid-term			
	(i) Clarify how the FbF approach will work in practice, including how relevant departments will be involved in decision-making and processes for fund release and management (see para. 20 above);			
	(ii) Ensure that the national financing strategy clearly articulates a resourcing plan to ensure financial sustainability beyond GCF funding, and that this is well aligned with the national framework for climate services and ongoing project activities (see paras. 21 and 50 above); and			
	(iii) Develop a clear plan for institutional capacity and technical expertise within the NHMS and all associated departments/agencies, which will be important for long-term sustainability (see para. 21 above).			
SAP047	iTAP recommendations			
(NRSP Pakistan)	It will be crucial for the Secretariat to remain engaged and diligent to ensure that these final outcomes fully address the concerns. The iTAP recommends that particular attention be paid to the following:			
	(a) Achieving and measuring the start-up integration target: the AE has committed that approximately 20 percent of the venture fund pipeline will be sourced from the Venture Accelerator. As noted earlier, the iTAP prefers that this target focus on the percentage of start-ups actually receiving investment from the venture fund, rather than simply being included in the pipeline. However, the specific mechanisms for achieving, incentivizing, and measuring this target are yet to be determined. This provides an opportunity for the Secretariat to strengthen the target by establishing clear due diligence and engagement metrics for start-ups to qualify as part of the "pipeline," and to require reporting on these criteria.			
	(b) Linking the grant envelope to the size of the venture fund: it is essential to develop this system in a meaningful and effective way to ensure that the grant component is right-sized in relation to the venture fund; and			
	(c) Addressing concerns around commercial terms: given the open questions about the appropriateness of commercial terms, one potential solution could involve allowing follow-on investors with more commercial interests to determine the			

 $<sup>^2</sup>$  Refer to paragraphs 20, 21, 46, 50, 53 of the Independent Technical Advisory Panel's assessment in document GCF/B.40/02/Add.03.



	appropriate hurdle rate, with GCF following their lead. The aim of the iTAP is to avoid agreeing to terms that could hinder fundraising efforts or be seen as excessive."		
FP243 (MOF	iTAP recommendations		
Ethiopia)	To enhance the sustainability of the proposed initiative, the iTAP recommends that the AE carry out the following:		
	(a) Recommendation 1: monitor groundwater levels in both intervention areas and include this measure in the project monitoring and evaluation plan (annex 11). The development of the size of the resource is a critical piece of information that is complementary to the information about extraction rates, enabling communities and the government to take necessary action if reduced groundwater levels are detected.		
	(b) Recommendation 2: re-sequence the order of outputs and activities in the implementation schedule (annex 5) so that the formation of WUAs (activities under output 1.3) precedes and informs the rehabilitation and construction activities under outputs 1.1 and 1.2. This would allow crop choices, economic priorities and broader aspirations of farmer/pastoralist communities to guide the choice of technology and borehole siting. This way, tariffs and payment systems would be developed iteratively with technology, in close coordination with user associations.		
	(c) Recommendation 3: for the revolving fund, develop (i) an operational manual setting out the governance mechanisms, eligibility criteria, and terms and conditions for operation; and (ii) a strategy to leverage contributions from other sources to expand the revolving fund and ensure its sustainability beyond the project implementation period.		
	(d) Recommendation 4: develop an explicit strategy for systematizing the learning from the two pilot areas to facilitate the replication and uptake of successful elements to neighbouring zones and across the country. The iTAP recommends that particular and additional emphasis be placed on the documentation and learning from tariff-setting processes and the testing of water pricing with regard to agricultural irrigation, livestock watering and domestic/drinking water uses.		
	(e) Recommendation 5: review the process of support, training and awarding of certificates to the technicians to be trained in the operation and maintenance of solar PV water pumping and irrigation systems and consider the possibility of setting a target for a proportion or number of women to be included in the 100 or more technicians to be trained by the project.		
(SCA Malawi)	iTAP recommendations		
	(a) It is recommended that, together with the Ministry of Health, the project develops a feasible financial strategy with increasing financial participation of national and local governments and clear annual targets of increased health expenditure in the districts involved, including also the development of feasible, realistic plans to roll out the climate-resilient health facility infrastructure approach in additional facilities. This is considered critical for ensuring the sustainability of efforts and to achieve a sustained impact.		
	(b) It is recommended that the AE prepare a monitoring and evaluation system that explains how the monitoring and evaluation system will be used to assess the outcomes of adaptation activities and the quantification of the adaptation beneficiaries.		
<b>FP245</b> (MOE_	iTAP recommendations		
Rwanda)	The iTAP recommends that the Board approve this funding proposal. Further, the iTAP recommends that the AE:		



	(a) Assess the potential for land and property speculation in the early phase of project implementation, to determine the potential scale of the problem and, if necessary, establish mitigant mechanisms such as community land trusts or long-term lease agreements;		
	(b) Reviews the calculation methodology for indirect beneficiaries prior to project commencement and ensure a conservative methodology is applied;		
	(c) Develop the O&M plan for new infrastructure built, as well as for solar PV and solar water heater household systems distributed for free, with a clear delineation of roles and responsibilities, as a key priority during the early project execution phase;		
	(d) Give additional emphasis to the development of regulation, standards and urban designs as a key methodology for replication and scale-up of the initiative;		
	(e) Systematically explore future financing models for scaling up the project results, particularly public-private collaborations, alongside project execution; and		
	(f) Conduct a detailed costing exercise in the early stages of project implementation to consider the overall impact that increased construction costs may have on the project budget and potential need for recalibration of project activities.		
FP246 (FAO Somalia)	None		
<b>FP247</b> (BOAD	iTAP recommendations		
multiple countries)	The iTAP recommends that the AE undertake the following during project inception <sup>3</sup> :		
	(a) Clarify how the governance mechanisms will enable coordinated management and action across the two financing mechanisms, namely the PBCRGs and the blended finance facilities, which will be essential to delivering a coherent programme (see para. 64 above);		
	(b) Develop and apply an investment framework that also factors in the climate risk of the proposed investments under different scenarios (see paras. 67 and 68 above);		
	(c) As intended by the funding proposal, ensure that the ACCAF and M&E framework build in measures to track resilience improvement trajectories. This could also offer important lessons for all participating countries and for other LDCs in the region (see paras. 70–72 above); and		
	(d) Build in appropriate measures to ensure that the LISA system will be used by local governments in planning processes and be made available for use by private sector entities in investment choices (see para. 32 above).		
FP248 (GIZ	iTAP recommendations		
Indonesia)	The iTAP makes the following recommendations to the AE:		
	(a) Prepare, in a participative manner, a prioritization strategy for the high conservation value (HCV)/high carbon standard (HCS) areas considering potential trade-offs between conservation and climate objectives;		
	(b) Prepare guidelines for designing context-specific climate-resilient agroforestry systems, including necessary methodologies and design tools, and make these available;		

 $<sup>^3</sup>$  Refer to paragraphs 32, 64, 67, 68, 70-72 of the Independent Technical Advisory Panel's assessment in document GCF/B.40/02/Add.09.



	(c) Seek opportunities to enhance the capacity of local actors to transform products from the project areas to meet national and international market requirements;		
	(d) Identify sources to secure the budget for establishing and utilizing additional monitoring sampling plots;		
	(e) The EFA states that by the end of the third year of implementation, the project will finalize the transformation to sustainable agriculture and sustainable forest management. The mid-term evaluation should assess progress and provide recommendations either to finalize the transition (if not yet completed) and/or to identify lessons learned from regions where the transformation was completed first, to accelerate progress in regions that started later;		
	(f) Consider whether the mitigation impact potential may have been overestimated, owing to the reasons explained in this assessment, and adjust accordingly; and		
	(g) During the second half of the implementation phase, and taking into consideration the results achieved so far, prepare a strategy to facilitate the participation of the private sector beyond the project implementation phase and initiate negotiations with relevant actors.		
FP249 (FAO Iraq)	iTAP recommendations		
(	The iTAP suggests that the AE considers the following aspects:		
	(a) Seek strong involvement from academic stakeholders in the country to integrate into both the M&E and the learning and knowledge-sharing systems, indicators that can help address the gaps in the EX-ACT tool;		
	(b) Develop, after the mid-term evaluation, a sustainability plan for the project that would include scenarios for diversifying funding sources for the activities initiated by the project, and avenues for greater involvement of the domestic private sector; and		
	(c) During the first year of the project, revise the stakeholder engagement plan to take into account the cultural preferences of farmers among the criteria for selection of techniques and practices to be considered in the farmer field schools.		
FP250 (IFAD Viet	iTAP recommendations		
Nam)	The iTAP recommends that the AE consider adjusting the project title to reflect more accurately the chosen project strategy, which aims to achieve carbon enhancement, rather than emission reductions. This will avoid confusion and show clearly the distinct focus of this investment by GCF, IFAD and the Government of Viet Nam, in contradistinction to other initiatives.		
<b>FP251</b> (IDB Barbados)	None		
(Acumen multiple countries)	<i>iTAP recommendations</i> To further strengthen the submitted funding proposal and address the abovementioned issues and challenges of the ARAF II investment, the following recommendations are presented to the AE for serious consideration: <sup>4</sup>		
	(a) Seek to incorporate a climate impact metric as discussed in paragraph 58 above;		
	(b) Expand the number and diversity of consultations with smallholder farmers in each of the NOL countries to address issues raised in paragraphs 35, 36, 41(i), 41(iii), 41(iv) and 48 above;		

 $<sup>^4</sup>$  Refer to paragraphs 11, 19, 28, 35, 36, 38, 41, 48, 54-57, 59 of the Independent Technical Advisory Panel's assessment in document GCF/B.40/02/Add.14/Rev.01.



	(c)	Strengthen the ARIS Toolkit by integrating more comprehensive climate risk assessments in support of its results, including context on the vulnerability of farmers and proposed adaptation and/or resilience measures to address issues raised in paragraphs 35, 36, 38, 41, 55 and 56 above;
	(d)	Explore ways to strengthen the survey methodology, going beyond phone-based surveys to gather more project-level data and information, enabling ARAF II to more effectively track, monitor, evaluate and report results (including potential collaboration with technology companies working in data and information management) to address issues raised in paragraphs 57 and 59 above;
	(e)	Expand the questions in the survey to include the following matters: climate-smart agricultural capacity-building workshops attended by smallholder farmers; other climate-smart agricultural adaptation and/or mitigation measures being implemented in the regions or project areas; presence of other development agencies working in the same sector or subsectors; losses and damages experienced by farmers (assets, income, crops, etc.); and access to formal and informal financing of farmers to address the issues raised in paragraph 57 above;
	(f)	Utilize lean data approaches to include medium- to long-term data and information enabling the identification of historical and projected climate challenges affecting the sector, including rapid- and slow-onset events, cooperating with local climate change authorities in each country to address the issues raised in paragraph 57 above;
	(g)	Consider forming local partnerships involving Acumen Fund, Inc., national designated authorities and in-country centres of excellence to provide guidance on climate assessments, and explore parallel and continued monitoring of adaptation and resilience metrics on the smallholder farmers even beyond the exit of ARAF II to address the issues raised in paragraphs 11, 28, 35, 36, 41(e), 48, 55 and 56 above; and
	(h)	Include in the local stakeholder consultations:
		(i) A discussion between and among the AE, relevant stakeholders (i.e. local farmers' organizations as well as government agencies and planners) and an independent GCF evaluation unit on how to reasonably sustain monitoring of the project's resilience and development impacts for the smallholder farmer community or district-level governments upon the exit of ARAF II from investments; and
		(ii) Explore means by which to provide budget for the monitoring, reporting and verification of resilience impacts on the target farmer beneficiaries (as well as greenhouse gas emissions avoided or removed where relevant) to address the issues raised in paragraphs 11, 19, 28, 54 and 59 above.
FP253 (EBRD multiple countries)	None	
(IFC multiple	<i>iTAP recommendations, as modified by the Board</i> The iTAP recommends that the AE do the following:	
countries)	(a)	At the end of the investment period of the RWI Facility, produce a tool for screening investments or loans in the four types of water investments that IFC plans to make, to showcase how climate change adaptation and mitigation goals of the countries can be specifically applied in the wider WASH sector;



- (b) Allocate GCF risk-absorbing capital and a dedicated IFC WASH-specific team <sup>5</sup> to cofinance and co-develop WASH projects to ensure a high-quality pipeline to achieve the intended resilience impact of this facility;
- (c) Consider improving the odds that NRW issues are dealt by a given government and utility by modifying the facility's design. IFC could seek to re-allocate GCF concessionary capital to cover costs of IFC advisory's work towards utilities and governments that are keen to improve NRW and improve the utility's finances at the same time. The concessionality would make it possible to minimize the cost/burden of efficiency improvements to governments and utilities, with some counterparty "skin in the game" to ensure alignment.

 $<sup>^{5}</sup>$  With all the adequate governance structures in place to ensure ethical walls between equity and debt are in place.